

Livestock and pets can also be affected by large fires. This is a picture from the Wall Fire in Butte County.

Photo Credit: CAL FIRE / Facebook



Duty Officer	
EDO	Budge Currier
CSWC Watch Officer	Scott Bravo (Day) Janice Webb (Night)
STAC Duty Officer	STAC@caloes.ca.gov 916-275-4069
FDO	Joe Gear
LDO	Dennis Smithson
IDO	Kimberly Nielsen
CDO	Memoree McIntire
SDO	Jim Acosta
PIO	Brad Alexander
TDO	George Lowry
IT	Spencer Ung
EQTP	Yvette LaDuke
Tribal Liaison POC	Denise Shemenski
Access and Functional Needs POC	Vance Taylor

National Terrorism Advisory System



Unclassified // FOUO STAC 24 Hour Open Source Report

Report Attached



SITUATION SUMMARY

Cal OES Activation Status				
State Operations Center	Inland Region EOC	Coastal Region EOC	Southern Region EOC	
Level 1	Level 1	Level 1	Level 1	

Cal OES INLAND REGION

· See Fire Activity Slides

Cal OES COASTAL REGION

• See 2017 Statewide Winter Storms Slides

Cal OES SOUTHERN REGION

Derailment, Santa Clarita, Los Angeles County, SPILL:

On 07/15/17 at 0329 hours, the California State Warning Center (CSWC) received a report from Union Pacific Railroad (UPRR) advising one train locomotive derailed in the upright position on the Metrolink's track, Santa Clarita, Los Angeles County.

- There were no injuries to crew members.
- No hazardous materials released.
- There are no reported impacts to waterways.
- The CSWC made all appropriate notifications per Hazardous Materials SOP.
- See Fire Activity Slides



SITUATION SUMMARY

2017 Statewide Winter Storms

Cal OES Coastal Region

Pfeiffer Bridge Incident, Monterey County

California Highway Patrol (CHP) and Caltrans had a hard closure on the Pfeiffer Bridge on HWY 1 at mile marker 45.52 (SB Sycamore Canyon and the Bridge) due to a crack in the bridge. The bridge has been demolished so the road is closed and estimates for some access from the north is late September 2017.

- Backup air medical transport plans have been developed for medical emergencies through Cal OES Law Enforcement Branch.
- All businesses north of the Pfeiffer Canyon Bridge closure are open to the public.
- Pfeiffer Big Sur State Park reopend to the public on 07/01/17.
- Julia Pfeiffer Burns State Park, Andrew Molera State Park, and Highway 1 at Pfeiffer Canyon Bridge remain closed.
- Effective 07/01/17, there is a shuttle available until the Pfeiffer Canyon Bridge reopens.

Paul's Slide, State Route 1, Monterey County

Per Cal OES Coastal Duty Officer (CDO), as of 1300 hours on 05/25/17, Paul's Slide on State Route 1 has been closed to all traffic.

- Continues with usual access schedule to local residents and deliveries.
- The targeted "public access" date is currently 07/15/17-07/20/17, dependent on roadway conditions and slide activity.

Mud Creek Slide, State Route 1, Monterey County

The Mud Creek area on State Route 1 sustained a major slide on the evening of 05/20/17, when over a million tons of rock and dirt fell down the slope continuing down to the ocean floor 250 feet off the shoreline.

- Remains fully closed in both directions at Mud Creek due to continued slide activity. Delivery vehicles and local residents will need to use Nacimiento-Fergusson to exit south or to clear the access times at Paul's Slide. Local residents and delivery vehicles only; the only access to the public is accessing on Highway 1, using Nacimiento-Fergusson, will be to Gorda (PM 10) to the south, and to Limekiln State Park (PM 20.76) to the north.
- Estimated opening date is 06/01/18.



Cal OES Fire Preparedness Levels			
National	Northern California	Southern California	
Preparedness Level 4	Preparedness Level 3	Preparedness Level 4	
	Multi-Agency Coordination System MACS Mode: 2	Multi-Agency Coordination System MACS Mode: 2	

Wall, Vegetation Fire, Bangor, Butte County

Location: Chinese Wall Road, 5 miles north of Bangor

Jurisdiction: State DPA, SRA Start Time: 07/07/17 at 1455 hours

Per Cal OES Duty Officers and ICS-209 as of 07/14/17 at 1737 hours:

- 6,033 acres, 96% contained
- Expected Containment: 07/17/17
- · Type-1 Incident Management Team assigned
- · 41 single residences destroyed and 3 damaged, 48 minor structures destroyed and 7 damaged
- · Improve, reinforce and secure control line, patrol burn area, fire suppression repair
- 32 Local Government Engines assigned
- 5 Cal OES Engines assigned
- 5 Local Government Water Tenders assigned

Activations

An alternate location is being identified to permanently set up through the summer to better facilitate a fast EOC response outside of the Sheriff's Office.

- Butte County EOC is activated to Level 1
- North Valley Animal Disaster Group (NVADG)

Proclamation

- On 07/09/17 at 1443 hours, a proclamation was received from Butte County requesting CDAA, Governor's
 Proclamation and Federal Declaration or any other state funding and to expedite access to federal resources
 and any other appropriate federal disaster relief programs.
- On 07/09/17, the Governor Brown Declared a State of Emergency in Butte County due to the Wall Fire.



Wall, Vegetation Fire, Bangor, Butte County (Cont.) FMAG

- On 07/07/17, a Federal Management Assistance Grant (FMAG) was requested and was placed on hold.
- On 07/09/17, an updated FMAG was received and was approved by FEMA, FM-5189.

Deployments

- 1 Cal OES Fire Rescue Branch Assistant Chiefs assigned
- · 1 Cal OES Law Branch Assistant Chief assigned
- 1 Cal OES Inland Region ESC deployed to Butte County EOC
- 1 Cal OES Recovery ESC deployed to Butte County

Evacuations

- Homes under evacuation orders: 2,081
- Residents under evacuation orders: 4.387
- · Homes under evacuation warnings: 3,376
- Residents under evacuation warnings: 7,458
- Oroville Spillway Reconstruction Project is now under a voluntary evacuation

Mandatory:

All roads north of Forbestown Road between Lumpkin Road and Hwy 162, Loafer Campground, Kelly Ridge, all areas south of Hwy 162 from
the intersection of Miners Ranch Road to Oakvale Avenue. All areas north and south from the intersection of Hwy 162 and Forbestown Road
to Black Bart Road, All areas east of Miners Ranch Road and Hwy 162 (Olive Highway) and Oro Bangor Highway to Swedes Flat Road, All
areas west of Robinson Mill from Forbestown Road to La Porte Road.

Evacuation Warnings:

• All areas north of Hwy 162 from Miners Ranch Road to Glen Drive/Oro Quincy Highway. All areas east of Oro Dam Boulevard from Hwy 162 to Lake Oroville, including Canyon Drive and Longview Drive. All areas east of the follow roads: Arbor Avenue from Hwy 162, Hillsdale Avenue, Edgewood Avenue, Pinedale Avenue, Foothill Boulevard to Oro-Bangor Highway, Oro-Bangor Highway from Foothill Boulevard to Lower Wyando, Upper Palermo Road. to the intersection of South Villa Road, All areas north of South Villa / Grubbs Road from the intersection of Upper Palermo to Dunston Road, Oro Bangor Highway from Miners Ranch Road, south and west to Dunstone Road, Miners Ranch Road to Oro Bangor Highway west to Oakvale Avenue, including the Oaks and Skyline Blvd. All areas east of Oakvale Avenue from Hwy 162 to Miners Ranch Road including Oro Bangor Highway.



Wall, Vegetation Fire, Bangor, Butte County (Cont.) Road Closures

Hurleton Road at Hurleton Circle, Hurleton Swedes Flat Road at Forbestown Road, Upper Black Bart Road at Forbestown Road (Resident
access only), Swedes Flat Road at Robinson Mill Road, Lefevre Lane at Upham Road, Upham Road at La Porte Road, Avocado Road at Oro
Bangor Highway, Oro Bangor Highway at Miners Ranch Road, Miners Ranch Road at Caroline Drive, Miners Ranch Road at Mt. Ida Road,
Old Olive Highway at Highway 162, Lost Horizon Drive at Highway 162, Forbestown Road at Highwy 162

Animal Shelter

- Animal Shelter: Old County Hospital, 2279 Del Oro and Mono, Suite E, Oroville, North Valley Animal Disaster Group (NVADG). Shelter Count: 5 dogs, 5 cats, 1 dove
- Large Animal Shelter: Camelot Equestrian Park, 1985 Clark Road. Shelter Count: 20 horses
- Animal shelters are scheduled to stay open through 07/15/17. Long term animal sheltering is currently being coordinated.
- All owners of remaining pets are being called.

Access Functional Needs (AFN)

- Cal OES AFN Staff are coordinating with California Department of Developmental Services (DDS) and the local Independent Living Center to ensure individuals with AFN are aware of the emergency, that they can evacuate if needed and that they know where the ARC shelters are.
- Also reached out to California Department of Social Services (CDSS) regarding the shelters to ensure they've got the resources to meet needs.
- DSS has been notified to provide IREOC a list of Care facilities being notified of potential evacuation.
- Accessible showers (2) were procured and have been delivered to the Church of Nazarene on 07/10/17 at 1500 hours.



Wall, Vegetation Fire, Bangor, Butte County (Cont.)

Volunteer Center

- The County's Emergency Volunteer Center opened on 07/09/17.
 - This center will train and swear in spontaneous volunteers who want to participate.
 - · Activities may include walking dogs in the shelter, running errands, and other tasks.

Donations

- Donations are being accepted at the Butte County General Services building, 2081 2nd Street, Oroville.
 - Hours 1000-1600 hours.
 - · Water, Gatorade, and other fluids are being requested from those who want to give.

Recovery

- On 07/11/17, Butte County opened a Local Assistance Center (LAC):
 - · Oroville Municipal Auditorium, 1200 Myers Street, Oroville.
 - · Operational Days and Hours:
 - 07/12/17 07/16/17, 1000-1900 hours.
- The following agencies will participate: Volunteer Organizations, Salvation Army, American Red Cross, Hope Center (Homeless), Veteran VSO, Veterans Resource Center (Hotel and Prescriptions) and Regional Development Center.
- Transportation will be provided for evacuees at the shelter to go to the LAC.
- Individuals will be notified of the status of their home if they haven't already received that information. There will be support services available for those who lost their homes.
- CAL FIRE, Butte County Sheriff, and Butte County Building/Code Enforcement are working together on damage assessments.

Long Valley, Vegetation Fire, Lassen County

Location: Hwy 395 x Cowboy Joe Rd, 3 miles north of Doyle

Jurisdiction: State DPA, SRA

Per Cal OES Duty Officers and ICS-209 as of 07/14/17 at 1757 hours:

- 37,025 acres, 20% contained
- Expected Containment 07/23/2017
- · Type-3 Incident Management Team assigned
- 300 single residences threatened, 3 single residences destroyed, 5 minor structures destroyed
- · Structure protection, direct and indirect line construction



Schaeffer, Vegetation Fire, Tulare County

Location: 17 miles north of Kernville

Per Cal OES Fire Duty Officer (FDO) and ICS-209 on 07/14/17 at 1721 hours:

Start Date: 07/05/17

- 16,002 acres, 61% contained
- Expected Containment 07/31/2017
- · Type-2 Incident Management Team assigned
- 13 single residential, 1 commercial, 12 minor structures threatened
- · Continue line construction, improve indirect and direct lines, construct contingency lines
- 2 Local Government Engines assigned

Deployments

• 3 Public Safety Communications (PSC) Technicians assigned

Garza, Vegetation Fire, Kings County

Location: 8.5 miles east of Parkfield, near the Monterey, Kings County Line

Jurisdiction: State DPA, SRA

Per Cal OES Duty Officers and ICS-209 as of 07/14/17 at 1749 hours:

- 41,709 acres, 60% contained
- Expected Containment 07/18/2017
- Type-3 Incident Management Team assigned
- 5 single residences threatened, 1 minor structure destroyed
- · Construct direct and indirect control lines
- · Threat to public safety communication site, historical cabin, rangeland and watershed
- · 53 Local Government Engines assigned
- 1 Cal OES Fire Rescue Branch Assistant Chief assigned

Critical Infrastructure

Per the California Utilities Emergency Association (CUEA) on 07/12/17 at 0556 hours:

- There is a threat to 500KV and 230KV lines, a 20" high pressure gas line, and a public safety communication site.
- There is currently no impact to customers at this time.
- The PG&E Incident Management Team (IMT) is in place with all impacted lines of business represented.



Alamo, Vegetation Fire, San Luis Obispo / Santa Barbara Counties

Location: Hwy 166 x Alamo Creek Rd, east of Santa Maria

Jurisdiction: State DPA, SRA

Per Cal OES Duty Officers and ICS-209 as of 07/14/17 at 1739 hours:

- · 28,687 acres brush and timber, 92% contained
- Expected Containment: 07/22/17
- · Type-3 Incident Management Team assigned
- · Weather and terrain is hindering suppression efforts
- 113 single residences, 20 other minor structures threatened, 2 single residences destroyed, 3 other minor structures destroyed
- · 93 Local Government Engines assigned
- · 40 Cal OES Engines assigned
- · 2 Local Government Water Tender assigned
- 2 Cal OES Water Tenders assigned

Activations

Santa Barbara County EOC Level 2

FMAG

On 07/08/17, a Fire Management Assistance Grant (FMAG) was requested and has been placed on hold at this time.

Deployments

- 1 Cal OES Southern Region Emergency Services Coordinator (ESC) assigned
- · 2 Cal OES Fire Rescue Branch Assistant Chiefs assigned
- 4 Public Safety Communications Technicians assigned

Evacuations

- White Rock Lane and Blazing Saddle Drive, Tepusquet Road, Colson Canyon Drive, Blazing Saddles and White Rock Lane area from Santa Maria. Mesa Road to Hwy 166, Pine Canyon and Buckhorn Ridge.
- Approximately 300 residents have been affected by the evacuation order.

Alamo, Vegetation Fire, San Luis Obispo / Santa Barbara Counties (Cont.)

Animal Shelters

- Large Animal Shelter: (Hotline 805-681-4332) Elks Unocal Event Center, Gate 3, 4040 Hwy 101, Santa Maria. Shelter Count: 4 horses
- Small Animal Shelter: Santa Maria Animal Shelter, 548 W. Foster Road, Santa Maria. Shelter Count: 60 animals

Road Closures

• Tepusquet Road from Hwy 166 to Santa Maria Mesa Road is closed.

Critical Infrastructure

Per California Utilities Emergency Association (CUEA) as of 07/12/17 at 0557 hours:

• 162 PG&E customers are still impacted and are without power; estimated time of restoration will be the evening of 07/13/17.

Dam

On 07/08/17 at 0212 hours, Twitchell Dam personnel notified the California State Warning Center (CSWC) that the Alamo fire was on the upstream side of the dam and moving towards the downstream side. As a result, dam personnel activated their Emergency Action Plan (EAP) in response to the fire.

- Twitchell Dam is an earth berm dam located in both San Luis Obispo and Santa Barbara Counties.
- The gates are currently shut off and not conducting releases at this time.
- The reservoir is 37% full and there is no threat of failure to the dam.
- The CSWC made all notifications per Dam Incident SOP.

Santa Barbara Front Country, Resource Preposition, Santa Barbara County

- · Resources mobilized for contingency
- · 10 Local Government Engines assigned
- 5 Cal OES Engines assigned

Whittier, Vegetation Fire, Santa Barbara County

Location: Lake Cachuma area, south of Hwy 154

Jurisdiction: Federal DPA, FRA, Los Padres National Forest

Per Cal OES Duty Officers and ICS-209 as of 07/14/17 at 1742 hours:

- 13,199 acres, 52% contained
- Expected Containment: 07/31/2017
- 262 single residences threatened, 8 single residences and 12 minor structures destroyed
- 1 Sheriff vehicle destroyed
- · 32 Local Government Engines assigned
- 1 Local Government Water Tender assigned

Activations

Santa Barbara County EOC Level 2

FMAG

• On 07/09/17 at 1440 hours, a Fire Management Assistant Grant (FMAG) was received from Santa Barbara County and was placed on hold.

Deployment

- 1 Cal OES Fire Rescue Branch Assistant Chiefs assigned
- 1 Cal OES Emergency Services Coordinator deployed to the Santa Barbara EOC
- 3 Public Safety Communications Technicians assigned

Evacuations

- · 3,600 Residents and campers
- 300 homes
- Mandatory Evacuations: Hwy 154 from Armour Ranch Road on the west to Paradise Road on the east, W. Camino Cielo from the Winchester Gun Club east to Hwy 154, Kinevan Road, Farren Road.
- Evacuation Warnings: Las Varas Canyon east to Winchester Canyon and from Hwy 101 North to W. Camino Cielo, Paradise Road from 154 to the first river crossing.

Road Closures

Hwy 154 is closed from Hwy 246 to Foothill Road.

Whittier, Vegetation Fire, Santa Barbara County (Cont.) Shelter

The American Red Cross has established the following shelter:

- San Marcos High School, 4750 Hollister Avenue, Santa Barbara. Midnight Shelter Count: 19
- · UC Santa Barbara is an available standby shelter.

Animal Shelter

- Large Animal Shelter: UCSB West Campus Stables. Shelter Count: 5
- Small Animal Shelter: Santa Barbara Humane Society, 339 Overpass Road, Santa Barbara and Santa Barbara County Animal Shelter, 548 Foster Road, Santa Maria. Shelter Count: 18

Critical Infrastructure

- Per the California Utilities Emergency Association (CUEA) on 07/12/17 at 0556 hours:
 - The fire is currently impacting 105 customers. Several of these customers are TV stations and key communications infrastructure is located on a peak within the perimeter.
 - As of 07/14/17 at 2148 hours, CUEA confirmed that the fire is still impacting 105 customers.
- Per Southern California Edison (SCE) on 07/11/17 at 1421 hours:
 - SCE is closely monitoring the Whittier Fire burning near Lake Cachuma in San Barbara County.
 - SCE Fire Management is on scene at the Whittier Fire ICP.
 - · The fire is burning away from SCE towers and facilities.
 - SCE has a contingency plan to restore customers but some customers may experience extended outages.
 - SCE has crews in the area and has developed a robust contingency plan to address any potential loss of the transmission lines and will work to reduce the disruption to customers, should the fire impact SCE facilities in the region.
- On 07/14/17 at 1620 hours the CSWC received notification from California Independent Service Operator (CAISO) advising that the Whittier Fire was burning near the Goleta-Santa Clara 220kv lines that supplies power to Santa Barbara County.
 - At 1755 hours, the Fire Duty Officer (FDO) advised that Power has been transferred to a 66kv line. Rolling black outs may occur due to the lower capacity line, but there are currently no reported black outs. The fire has not reached the 220kv lines.
 - · SCE's Watch Office advised CUEA that the power is holding up and there are no outages.
 - The CSWC made notifications and provided updates to the Santa Barbara County Warning Point.
 - · Cal OES Duty Officers will continue to monitor the situation and will provide updates when available.



California National Guard 2017-FIRE-37044

• 7 Type-1 National Guard Helicopters and support personnel and equipment assigned to support aerial firefighting operations in the State of California including water dropping, crew and supply transport.

2017-FIRE-37050

• 2 Type-1 National Guard Helicopters and support personnel and equipment assigned for 24-hour medevac and medical rescue operations capability for fires in the State of California including night vision and hoist rescue.

2017-FIRE-37072

• 2 National Guard C-130 aircraft with MAFF modular and support personnel and equipment assigned to support aerial firefighting operations in the State of California.



MAJOR ROAD / HIGHWAY / BRIDGE CLOSURES

Major Road Closures		
Northern California	Central California	Southern California
No Lifeline Route Closures	No Lifeline Route Closures	No Lifeline Route Closures

Lifeline Routes

• There are no Lifeline Route Closures at this time.

Non-Lifeline Routes:

• There are many non-lifeline closures throughout the state. Please visit the Caltrans Road Conditions page for the most current information.

Wildfire Closures:

- Santa Barbara County: SR 154 is closed at the junction of SR 246
 - Estimated time of reopening: Unknown

Emergency Center Activations:

• There are no Emergency Center Activations at this time.

Interactive Travel Forecast Map Based on Weather Conditions Provided by National Weather Service (Prototype) http://www.wrh.noaa.gov/wrh/travel/?wfo=mtr





California 911 System

	CA 911 Outages	
Northern California	Central California	Southern California
No 911 Outages	No 911 Outages	No 911 Outages

Service Interruptions:

• No service interruptions reported

Remote/Community Isolations:

No remote/community isolations reported

WEATHER OF CONCERN

Weather of Concern

- Isolated afternoon and early evening thunderstorms can be expected over the higher elevations of the Sierra during the next couple of days.
- Active Weather Warnings, Watches and Advisories by County:
- http://www.wrh.noaa.gov/sto/brief/wwa_bc_cal.php Temporarily unavailable.
- https://alerts-v2.weather.gov/counties/CA

WEATHER SYNOPSIS BY REGION

NORTHERN CALIFORNIA

*** Isolated Thunderstorms in Eastern Areas Today ***

*** Windy and Very Dry East of the Cascade-Sierra Crest Monday-Tuesday ***

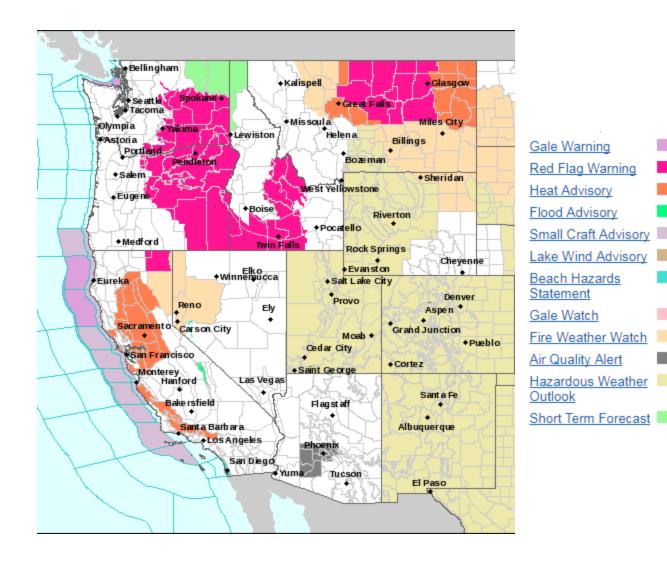
The 4 Corners area high will strengthen through today and produce hotter and drier weather throughout all of the Northern California region except the immediate coast. Today will be slightly warmer and drier with fewer east side thunderstorms. The thunderstorms will likely produce a mix of wet and dry lightning.

Drier SW flow is expected Sunday as an offshore low pressure trough approaches the coast. Temperatures will level off on Sunday then drop a bit early next week as it moves onshore. The main affect from this trough will be SW winds gusting to 30-40 mph and very low humidity east of the Cascade-Sierra crest on Monday and Tuesday. Later in the week the trough will weaken and high pressure will return with increasing temperatures.

SOUTHERN CALIFORNIA

Strong high pressure will sit over the Southwestern States causing temperatures to be 5 to 10 degrees above normal through the end of next week. Maximum temperatures will be in the mid 80s to mid 90s across the mountains and mid 90s to 105 in the valleys. Minimum humidity will be mainly between 12% and 25% away from the coastal areas through this weekend and then it will increase to 20% to 40% across Southern California early next week. Isolated afternoon showers and thunderstorms will affect both the Sierra and the mountains and deserts of Southern California east of the I-15 corridor todaty through early next week. At this time, models show an increase in shower and thunderstorm activity starting the middle of next week. There will be nighttime north winds of 10 to 20 mph across Santa Barbara County and the Grapevine through Sunday. Westerly winds of 15 to 25 mph with gusts to 40 mph will surface across the wind prone desert areas each afternoon and evening through the end of next week

WEATHER MAP



Cal OES LAW ENFORCEMENT MISSIONS

Nothing Significant to Report

Cal OES RECOVERY

2017 Statewide Winter Storms

Presidential Major Disaster Declarations for January/February Winter Storms – FEMA-4301-DR-CA, FEMA-4305-DR-CA, & FEMA-4308-DR-CA

• Assistance for emergency work and the repair or replacement of disaster-damaged facilities was approved for the following counties in at least one of the major disaster declaration: Alameda, Alpine, Amador, Butte, Calaveras, Contra Costa, El Dorado, Humboldt, Inyo, Kern, Lake, Lassen, Los Angeles, Marin, Mendocino, Merced, Mono, Monterey, Napa, Nevada, Orange, Placer, Plumas, Riverside, Sacramento, San Benito, San Diego, San Luis Obispo, San Mateo, Santa Barbara, Santa Clara, Santa Cruz, Shasta, Sierra, Siskiyou, Solano, Sonoma, Sutter, Tehama, Trinity, Tuolumne, Yolo, and Yuba and the Tule River Tribe in Tulare County.

EMAC and Public Assistance - 2017 Winter Storms

- Cal OES Recovery Division identified the need for Public Assistance subject matter experts to assist with the aftermath of the 2017 Severe Winter Storms. Accordingly, Cal OES requested assistance from other states through the Emergency Management Assistance Compact (EMAC) the Nation's mutual-aid system. New Jersey and Colorado provided personnel that arrived on Monday, 06/13/17. Both states along with other potential states will be providing support between now and the beginning of September at various Joint Field Offices throughout California. The goal is to assist those impacted counties in identifying disaster related damage and program eligibility.
- See Cal OES Mission Tasking slide for Mission Tasking information.



Cal OES MISSION TASKING

Cal OES Missions

- **2017-SOC-36209:** Two Public Assistance Coordinators from the state of New Jersey have been assigned to California through the Emergency Management Assistance Compact (EMAC) system.
- 2017-Cal OES-35819: Twelve Caltrans engineers requested to conduct damage and site inspections throughout the state for impacts related to 2017 February Winter Storms. The lead engineer will report to the Joint Field Office to coordinate the response.



Mission:

We protect lives and property, build capabilities, and support our communities for a resilient California.

We achieve our mission by serving the public through effective collaboration in preparing for, protecting against, responding to, recovering from, and mitigating the impacts of all hazards and threats.